

	Contact Information				
School	School Sardis Elementary Date Prepared by Committee 9/10/2018				
Address	4416 Sardis Church Rd. Monroe, NC 28110	Date Approved by School	10/15/18		
		Phone Number	704-882-4303		
School Website https://www.ucps.k12.nc.us/Domain/41		Fax Number	704-882-4305		
Principal Kevin Beals Superintendent		Dr. Andrew Houlihan			

School Improvement Team				
Committee Position	Name	Email	Date Elected	
Principal	Kevin Beals	Kevin.beals@ucps.k12.nc.us	Jun 2018	
Assistant Principal Representative	Kelly Marks	Kelly.marks@ucps.k12.nc.us	Jun 2018	
Teacher Representative / Chair	Lorí Stalcup	Lori.stalcup@ucps.k12.nc.us	Aug 2018	
Instructional Support Representative	Natalie Brucia	Natalie.brucia@ucps.k12.nc.us	Aug 2018	
Instructional Support Representative	Cynthia Efird	Cynthia.efird@ucps.k12.nc.us	Aug 2018	
Teacher Assistant Representative	Paula Daniels	Paula.daniels@ucps.k12.nc.us	Aug 2018	
Teacher Representative	Nícole Skeen	Nicole.skeen@ucps.k12.nc.us	Aug 2018	
Teacher Representative	Lee Hutchinson	Lee.hutchinson@ucps.k12.nc.us	Aug 2018	
Teacher Representative	Deanne Cochran	Deanne.cochran@ucps.k12.nc.us	Aug 2018	
Teacher Representative	Lee Noles	Lee.noles@ucps.k12.nc.us	Aug 2018	
Teacher Representative	Eríca Koch	Erica.koch@ucps.k12.nc.us	Aug 2018	
Teacher Representative	Blair Austin	Blair.austin@ucps.k12.nc.us	Aug 2018	
Interventionist Representative	Debra Ginocchio	Debra.ginocchio@ucps.k12.nc.us	Aug 2018	
Guidance Representative	Breanne Villas	Breanne.villas@ucps.k12.nc.us	Aug 2018	
EC Teacher Representative	Jennifer M Cooper	Jenniferm.cooper@ucps.k12.nc.us	Aug 2018	
Parent Representative	Debra Ford	debbyford1161@gmail.com	Aug 2018	
Parent Representative Jennifer Taylor		Jennileetaylor77@yahoo.com	Aug 2018	



Assessment Data Snapshot

School Performance Grade

Achievement Indicators	Score
Reading EOG Proficiency	67.2
Math EOG Proficiency	85.4
Science EOG Proficiency	88.5

Growth Status	
Met	

	Score	Grade
Achievement	77.6	
Growth	84.3	
School Performance	79	В
EOG Reading	71	В
EOG Math	83	В



Profile

Notable Strengths:

- Sardis continues to meet all targets for participation
- When accounting for growth, percentage of students in grades 3-5 on grade level has increased to 79%
- Reading performance increased to 71
- Math performance remained consistent at 83
- Our students have met or exceeded growth for the past four years: 2014-2015 (1.2), 2015-2016 (1.9), 2016-2017 (6.17), and (1.75)

Priorities for Improvement:

- Increase overall performance to 85%
- Continue to work towards increasing Reading/Math/Science EOG scores and mClass Reading Levels by growing our students through metacognitive strategies and accountability
- Integrating STEAM instructional practices into the core content areas

Distinctive Features:

- We embrace cultural diversity
- We promote a cohesive community in our classrooms and neighborhoods
- Professional Learning Communities that focus on data, student conversations, and next steps
- Highly motivated administration and staff with aligned beliefs and vision

Barriers:

- Language
- Situational poverty



	State Board of Education Goals
Goal 1 -	Every student in the NC Public School System graduates from high school prepared for work, further education, and citizenship
Goal 2 -	Every student has a personalized education
Goal 3 -	Every student, every day has excellent educators
Goal 4 –	Every school district has up-to-date financial, business, and technology systems to serve its students, parents, and educators
Goal 5 -	Every student is healthy, safe, and responsible

UCPS Strategic Themes Aligned to State Board of Education Goals				
UCPS Strategic Theme	EXPAND opportunities and support all levels for college and career readiness			
Supports SBE Goal 1				
 Every student in the 	NC Public School System graduates from high school prepared for work, further education, and citizenship.			
UCPS Strategic Theme	ENHANCE academic programs to meet the needs of all students			
Supports SBE Goal 2				
• Every student has a	personalized education			
UCPS Strategic Theme	SUPPORT and develop UCPS employees			
Supports SBE Goal 3				
 Every student, every 	y day has excellent educators			
UCPS Strategic Theme	ENGAGE parents and community			
Supports SBE Goal 4				
 Every school distric 	et has up-to-date financial, business, and technology systems to serve its student, parents, and educators			
UCPS Strategic Theme	FOSTER positive learning experiences for all students			
Supports SBE Goal 5				
 Every student is healthy, safe, and responsible 				



Vision Statement

District: To Prepare all students for Success

School: To prepare students to be active productive citizens in the 21st century.

Mission Statement

District: The mission of UCPS is to "Prepare All Student for Success."

School: To provide a safe community where a strong foundation is achieved by nurturing, guiding and challenging our students through a balanced academic and arts education

Shared Beliefs

- All students can be successful when they are actively engaged in the thinking process.
- Every student is valued, whose self-worth is enhanced by positive relationships and mutual respect.
- Students are reflective in their own practice with attainable goals to ensure growth throughout the school year.
- Our school community is a safe learning environment that promotes values and celebrates students and teachers.
- Teachers are highly qualified and reflective educators.

Priority Goals

- 1. Identify and implement specific research-based instructional strategies that enhance academic rigor, encourage student creativity, and emphasize collaborative problems-solving to improve achievement of all students.
- 2. Design and implement system-wide programs to enhance opportunities for all students to consider future careers and think about their future.
- 3. Support classroom teachers by providing diverse opportunities for growth and expand knowledge that will directly impact students, learning, and the school culture.
- 4. Research, plan for, create and implement a multi-tiered system of support (MTSS).



EmpowerED Implementation Plan				
AdvancED Improvement Priority #1				
Identify and implement specific research-based instructional strategies that enhance academic rigor, encourage student creativity, and emphasize collaborative problem-solving to improve achievement of all students.				
Supports District Strategic Themes/Objectives: • ENHANCE academic programs to meet the needs of all students • SUPPORT and develop UCPS employees				
Supports State Goals:	 Every student has a personalized education Every student, every day has excellent educators 			
Data and Resources Used:	TIM (Consider your school-based assessment) Teacher DLCs Administrator DLCs EmpowerED Framework			

Strategies Research-based strategy and supporting action steps to address data-identified area of improvement. Examples include: • Action Step • PD Action Step • Reflection/Evaluation Action Step	Point Person & Team Members (Name/Title)	Evidence of Success (Measures of Student Impact) *Benchmarks *Progress Monitoring	Resources *Financial - estimated cost/ source *Human *Time *Political	Timeline (Start-End) *BOY Workdays *Early Release Days *Other school- based professional learning
Strategy 1: To grow teachers through Professional Development opportunities aligned with UCPS initiatives and school-based data.	K.Beals/Principal K.Marks/AP N.Brucia/Instructional Coach C.Efird/MTSS Coordinator	-Administration -Observations -Lesson Plans -Student work -Data -Survey	-Book study Engaging Children: Igniting a Drive for Deeper Learning by Ellin Keene -Incorporate ideas from book study from	August 2018- May 2019



		-85% Overall performance	Empower by John Spencer and A.J. Juliani. -Early Release Day PD content	
Strategy 2: Collaborative planning through productive PLC's.	K.Beals/Principal K.Marks/AP N.Brucia/Inst. Coach C.Efird/MTSS Coordinator Various Teachers and Support Staff	-Survey & feedback from teachers -All assessment Data -Alignment of lessons	-Utilizing planning time in the schedule -Meeting with coaches	August 2018- May 2019
Strategy 3: Partnering with Defined STEM for training and implementation of Problem Based Learning.	David Reese, Chief Academic Officer of Defined STEM	-Lesson Plans -Student work	-Onsite professional development (EPIC) -Time during BOY Kickoff, and future early release/work days	August 2018- May 2019
Strategy 4: Use of teacher leaders to offer professional development.	Various Teachers	-Lesson plans -Survey of teacher needs	-Model lessons throughout the day -After school PD -Classroom Labs -Bloom Board	August 2018- May 2019

Potential Barriers: What individuals/ factors may cause resistance? How do you plan to address this? Funding and Time are the biggest potential barriers. We will utilize EPIC funding, whenever possible, to support the professional development. We will also devote one staff meeting per month to the Book Study and to improving student engagement through EmpowerED.

District Support: What support do you need from the district departments? Continued support from Innovation and EdTech Coordinator and College Readiness and Innovation Director.



Goal 1 Title 1 Compliance Review Checklist

• A targeted assistance school improvement plan must address all of the components defined in the Elementary and Secondary Education Act (Section 1115 of Title I). Targeted assistance programs must use Title I resources to help a school's most-at-risk children meet State academic achievement standards. Each required component is described below, with an explanation of how each contributes to the creation of a successful targeted assistance program. The goals and strategies you've already developed may fulfill many of these requirements.

Please check the box next to each component below that is met by goal #1.

School wide reform strategies:	×	Strategies to attract highly qualified teachers to high-need schools:	Measures to include teachers in decisions regarding the use of academic assessments:	
Instruction by highly qualified teachers:		Strategies to increase parental involvement:	Activities to ensure that students who experience difficulty attaining proficiency receive effective and timely additional assistance:	
High-quality and ongoing professional development:	×	Plans for assisting preschool students in the successful transition from early childhood programs to local elementary school wide programs:	Coordination and integration of Federal, State, and local services and programs:	



	AdvancED Opportunity for Improvement #1
Priority Goal #2:	Design and implement system-wide programs to enhance opportunities for all students to consider future careers and think about their future.
Supports District Strategic Theme/Objective:	EXPAND opportunities and support all levels for college and career readiness
Supports State Goals:	 Every student in the NC Public School System graduates from high school prepared for work, further education, and citizenship
Data and Resources Used:	

Strategies Research-based strategy and supporting action steps to address data-identified area of improvement. Examples include: • Action Step • PD Action Step • Reflection/Evaluation Action Step	Point Person & Team Members (Name/Title)	Evidence of Success (Measures of Student Impact) *Benchmarks *Progress Monitoring	Resources *Financial - estimated cost/ source *Human *Time *Political	Timeline (Start-End) *BOY Workdays *Early Release Days *Other school-based professional learning
Strategy 1: Students will participate in lessons and work-based learning activities that promote future goals and careers.	-K-5 grade level teachers -Related Arts teachers -Support personnel -Natalie Brucia/Instructional Coach -Cynthia Efird/MTSS coach	-Student surveys and feedback -Observations -Student work -Rubric Data	(Utilize allotment funding to offset cost of trip for our students.) -4 th grade college visit -Morning broadcast team's TV News Station visit -Individual grade level Economic Unit -Innovators Showcase	August 2018-May 2019



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Staff and students will participate in a whole-school Career Day to spotlight different jobs within the Indian Trail community.

K.Beals/Principal K.Marks/AP N.Brucia/Inst. Coach C.Efird/MTSS Coordinator Various Teachers and Support Staff -School-wide feedback from students, teachers, and community members -Survey -Student work

-Defined STEM resources
-Design and organization
of place for Career Day
-Voluntary participation
from local business and
organizations

August 2018-May 2019

Potential Barriers: What individuals/ factors may cause resistance? How do you plan to address this? Funding for field trips, including college visit, can be difficult for our families. We will utilize allotment funding to offset costs and individual sponsorships to allow more students access to the trips.

District Support: What support do you need from the district departments? Help and assistance from our Communications Department with contacts for local news stations, etc. for Broadcast Team field trip.



Goal 2 Title 1 Compliance Review Checklist

• A targeted assistance school improvement plan must address all of the components defined in the Elementary and Secondary Education Act (Section 1115 of Title I). Targeted assistance programs must use Title I resources to help a school's most-at-risk children meet State academic achievement standards. Each required component is described below, with an explanation of how each contributes to the creation of a successful targeted assistance program. The goals and strategies you've already developed may fulfill many of these requirements.

Please check the box next to each component below that is met by goal #2.

School wide reform strategies:	Strategies to attract highly qualified teachers to high-need schools:		Measures to include teachers in decisions regarding the use of academic assessments:	
Instruction by highly qualified teachers:	Strategies to increase parental involvement:	\boxtimes	Activities to ensure that students who experience difficulty attaining proficiency receive effective and timely additional assistance:	
High-quality and ongoing professional development:	Plans for assisting preschool students in the successful transition from early childhood programs to local elementary school wide programs:		Coordination and integration of Federal, State, and local services and programs:	



Priority Goal #3:	Support classroom teachers by providing diverse opportunities for growth and expand knowledge that will directly impact students, learning, and the school culture.
Supports District Strategic Theme/Objective:	SUPPORT and develop UCPS employees
Supports State Goal:	Every student, everyday has excellent educators
Data and Resources Used:	

Strategies	Point Person	Evidence of	Resources	Timeline
Research-based strategy and supporting action steps to address data-identified area of improvement. Examples include: • Action Step • PD Action Step • Reflection/Evaluation Action Step	& Team Members (Name/Title)	Success (Measures of Student Impact) *Benchmarks *Progress Monitoring	*Financial - estimated cost/ source *Human *Time *Political	(Start-End) *BOY Workdays *Early Release Days *Other school-based professional learning
Strategy 1: Build awareness regarding the well-being of students and engaging students through building lasting relationships.	K.Beals/Principal K.Marks/AP	-Teacher feedback -Educators handbook -Data	-Professional Development conducted by Dr. Barnes, UCPS Superintendent of HR- Crisis Management	August 2018-May 2019
Strategy 2: Provide professional development to all staff members during PLC meetings, during instructional time, and after school sessions.	K.Beals/Principal K.Marks/AP N.Brucia/Inst. Coach C.Efird/MTSS Coordinator Various Teachers and Support Staff	-Teacher feedback -School-wide data	-Early Release Day PD -Class Labs -Bloom Board -Mentors -Reading buddies -\$3,000 EPIC grant - Helen Giles consulting (SIOP in Literacy) -EPIC grant monies for substitute coverage	August 2018-May 2019



Potential Barriers: What individuals/ factors may cause resistance? How do you plan to address this? Availability of coverage to allow for teachers to observ
other classroom and to attend PD sessions can be difficult. EPIC funding for substitutes can be used to ensure all classrooms are covered.

District Support: What support do you need from the district departments? Presentation by Dr. Barnes to staff regarding Crisis Management, support from EPIC staff.



Goal 3 Title 1 Compliance Review Checklist

• A targeted assistance school improvement plan must address all of the components defined in the Elementary and Secondary Education Act (Section 1115 of Title I). Targeted assistance programs must use Title I resources to help a school's most-at-risk children meet State academic achievement standards. Each required component is described below, with an explanation of how each contributes to the creation of a successful targeted assistance program. The goals and strategies you've already developed may fulfill many of these requirements.

Please check the box next to each component below that is met by goal #3.

School wide reform strategies:	Strategies to attract highly qualified teachers to high-need schools:	Measures to include teachers in decisions regarding the use of academic assessments:	
Instruction by highly qualified teachers:	Strategies to increase parental involvement:	Activities to ensure that students who experience difficulty attaining proficiency receive effective and timely additional assistance:	
High-quality and ongoing professional development:	Plans for assisting preschool students in the successful transition from early childhood programs to local elementary school wide programs:	Coordination and integration of Federal, State, and local services and programs:	



Priority Goal #4:	Research, plan for, create and implement a multi-tiered system of support (MTSS).
Supports District Strategic Theme/Objective:	 ENHANCE academic programs to meet the needs of all students FOSTER positive learning experiences for all students
Supports State Goals:	Every student has a personalized education plan
Data and Resources Used:	Every student is healthy, safe, and responsibleI

Strategies Research-based strategy and supporting action steps to address data-identified area of improvement. Examples include: • Action Step • PD Action Step • Reflection/Evaluation Action Step	Point Person & Team Members (Name/Title)	Evidence of Success (Measures of Student Impact) *Benchmarks *Progress Monitoring	Resources *Financial - estimated cost/ source *Human *Time *Political	Timeline (Start-End) *BOY Workdays *Early Release Days *Other school-based professional learning
Strategy 1: Utilize MTSS Coach to grow teachers and intervention strategies across all K-5 content areas.	Cynthia Efird/MTSS Coach K.Beals/Principal K.Marks/AP	-Assessment data: mClass, F&P's, iReady, NC Check-ins, common assessments, Practice EOGs	-Dr. Todd/UCPS personnel -UCPS professional development -F&P Continuum -Educator's Handbook -Helen Giles/SIOP Consultant (EPIC monies)	August 2018-May 2019
Strategy 2: Use school-wide assessment data to make decisions about K-5 students.	Cynthia Efird/MTSS Coach K.Beals/Principal K.Marks/AP Natalie Brucia/IC	-Assessment data: mClass, F&P's, iReady, NC Check-ins, common	-Online tools to display data for mClass, F&P's, iReady, NC Check-ins, common assessments, Practice EOGs	August 2018-May 2019



		assessments, Practice EOGs		
Strategy 3: MTSS Team meet monthly to discuss and make decisions about students performing below grade level.	Cynthia Efird/MTSS Coach K.Beals/Principal K.Marks/AP MTSS Committee	MTSS Dashboard	MTSS Grade level representative Formal data points	August 2018-May 2019

Potential Barriers: What individuals/ factors may cause resistance? How do you plan to address this? Shift in focus from the IT process to MTSS. MTSS Coordinator will meet with the staff to discuss steps being taken and the process to ensure that tiers of support are in place for students depending on their needs.

District Support: What support do you need from the district departments? MTSS support from Dr. Todd



Goal 4 Title 1 Compliance Review Checklist

• A targeted assistance school improvement plan must address all of the components defined in the Elementary and Secondary Education Act (Section 1115 of Title I). Targeted assistance programs must use Title I resources to help a school's most-at-risk children meet State academic achievement standards. Each required component is described below, with an explanation of how each contributes to the creation of a successful targeted assistance program. The goals and strategies you've already developed may fulfill many of these requirements.

Please check the box next to each component below that is met by goal #4.

School wide reform strategies:	Strategies to attract highly qualified teachers to high-need schools:	Measures to include teachers in decisions regarding the use of academic assessments:	
Instruction by highly qualified teachers:	Strategies to increase parental involvement:	Activities to ensure that students who experience difficulty attaining proficiency receive effective and timely additional assistance:	\boxtimes
High-quality and ongoing professional development:	Plans for assisting preschool students in the successful transition from early childhood programs to local elementary school wide programs:	Coordination and integration of Federal, State, and local services and programs:	



	School Improvement Plan Peer Review Form (Year 1 Peer Review #1)									
	Vision & Mission	Team member- ship	School Data & Summary Analysis	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5	State- required Checklist	Safe School Plan
Meets all requirements	\boxtimes	\boxtimes	\boxtimes	\boxtimes	\boxtimes	\boxtimes	\boxtimes		\boxtimes	\boxtimes
Does Not Meet all requirements										

Additional Comments (Please provide specific details for each part of the SIP that does not meet all requirements)



Name	Eric Doa	n	Signature			£	ic Doan		Date	e 10/15/18
	Sch Vision & Mission	Team member- ship	vement Plan R School Data & Summary Analysis	eview l	Form (Y Goal 2	ear 1 D Goal 3		Review) Goal 5	State- required Checklist	Safe School Plan
Meets all requirements										
Does Not Meet all requirements										



Name			Signature						Date	e
	Sch	ool Improv	ement Plan Re	eview F	orm (Y	ear 1 Pe	eer Revi	iew #2)		
	Vision & Mission	Team member- ship	School Data & Summary Analysis	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5	State- required Checklist	Safe School Plan
Meets all requirements										
Does Not Meet all requirements										



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Meets all requirements										
Does Not Meet all requirements										



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		Vision & Mission	Team member- ship	School Data & Summary Analysis	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5	State- required Checklist	Safe School Plan
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Does Not	t Meet all ements										



Name		Signature			Date
	2018-19 & 2019-	-20 School Improve	ment Plan Annual	Review (Year 1)	
Goals	February 2019 Current Reality & Adjust		Currer	June 2019 nt Reality & Adjusted A	ction Steps
Goal 1:					



Goal 2:								
Goal 3:								
Goal 4:								
Goal 5:								
Princ	Principal's Signature							
	2018-19 & 2019-20 School Improvement Plan Annual Review (Year 2)							

Goals	February 2020 Current Reality & Adjusted Acti	on Steps	June 2020 Current Reality & Adjusted Action Steps				
Goal 1:							



Goal 3: Goal 4: Goal 5:	Goal 2:		
Goal 4:			
	Goal 3:		
Goal 5:	Goal 4:		
Goal 5:			
	Goal 5:		
Principal's Signature			

School Improvement Plan Report Checklist of State-required On-going Operational Activities

		All Schools
Does this sch	nool:	
Yes 🛛 N	No 🗆	 Implement strategies for improving performance of all students?
Yes 🛛 N	No 🗆	• Implement instructional practices designed to improve academic performance of students atrisk of academic failure or dropping out?



Yes 🛛	No 🗆	Plan use of staff development funds?
Yes 🗵	No 🗆	Plan for use of assessments to monitor student progress?
Yes	No 🗵	Provide daily duty-free lunch to teachers?
Yes 🛛	No 🗆	Provide at least five hours of planning time for teachers each week?
Yes 🛛	No 🗆	• Implement strategies for involving parents and the community in the educational program?
Yes	No 🗆	• Amend the School Improvement Plan when AYP is not met for two consecutive years when missing one or more targets in the same subject area?

K-8 Schools Only			
Does this school:			
Yes ⊠ No □	Provide 30 minutes of daily physical activity to meet Healthy Active Children requirements?		

School Improvement Plan Approval					
Committee Position	Name	Signature	Date		
Principal	Kevin Beals	Kevin Beals	10/15/18		
Assistant Principal Representative	Kelly Marks	Kelly Marks	10/15/18		
Teacher Representative/Chair	Lori Stalcup	Loris Stalcup	10/15/18		
Instructional Support Representative	Natalie Brucia	Natalie Brucia	10/15/18		
Instructional Support Representative	Cynthia Efird	Cynthia Ffird	10/15/18		
Teacher Assistant Representative	Paula Daniels	Paula Daniels	10/15/18		



Teacher Representative	Nicole Skeen	Nocile Skeen	10/15/18
Teacher Representative	Lee Hutchinson	Lee Hutchinson	10/15/18
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Parent Representative	Jennifer Taylor	Jennifer Jaylor	10/15/18